



Right At School & Encinitas Union School District

# FROM WAITLISTS TO 'WOW'!

How Right At School Transformed Encinitas Union's  
Self-Operated Out-Of-School-Time & ELO-P Programs

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RIGHT AT  
SCHOOL



Encinitas  
UNION SCHOOL DISTRICT

## A Bold Step Forward for EUSD

### Encinitas Union School District (EUSD),

nestled near San Diego, has long been committed to supporting students beyond the traditional classroom. But like many districts, it found itself grappling with staff shortages, long hours, and operational limitations that restricted its ability to serve every student in need of before- and after-school care.

In 2022, district leaders made a pivotal decision: transition from an in-house, district-run extended day program to a full-scale partnership with Right At School (RAS). It was a bold move—but one firmly grounded in EUSD's mission to ignite the limitless potential of every learner.

Students  
**791**

in RAS Extended Day  
Enrichment Programs



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As Superintendent Dr. Andree Grey explained, the district could no longer let limited capacity dictate which families could access care:



“Our people were doing an exceptional job, given the limited staffing and resources available to them. But those were limited. If we were going to live up to our mission, we couldn't have a wait list.”

— DR. ANDREE GREY, SUPERINTENDENT



**THE DISTRICT'S GOAL WASN'T JUST OPERATIONAL RELIEF—IT WAS TRANSFORMATION. AND RIGHT AT SCHOOL DELIVERED.**



# The **Right Fit** at the Right Time

Right At School brought the scale, structure, and spirit EUSD needed. The program came equipped with a proven, standards-aligned curriculum, national experience, and an enthusiastic team ready to integrate seamlessly into the district's culture and schools.



For Leslie Wright, EUSD's Coordinator of Instructional Supports and Enrichment, the difference was immediate:



"As professionals who do this day in and day out, with structured, proven curriculum and a seemingly endless bench of human capital, Right At School was able to provide learning and extracurricular activities that we could have only dreamed of delivering on our own."

— LESLIE WRIGHT, COORDINATOR OF INSTRUCTIONAL SUPPORTS AND ENRICHMENT

## THE TRANSITION WASN'T JUST SMOOTH—IT WAS ENERGIZING.

Within months, all nine elementary schools in the district had launched RAS programming and eliminated wait lists. Students flourished, families embraced the change, and school staff quickly saw the benefits of a truly aligned partner.



# A Seamless Transition—and a Total Transformation

By Fall 2022, Right At School was operating across all of EUSD's elementary campuses. The impact was swift and measurable.



## ENROLLMENT BOOST

Enrollment surged from 660 to over 960 students, over 45% growth.



## NO WAITLISTS

Waitlists were eliminated entirely.



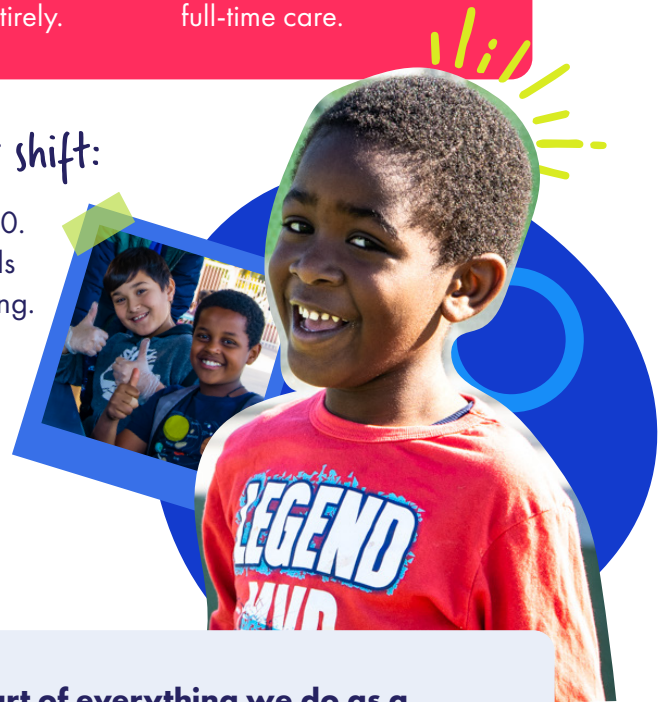
## FULL-TIME CARE

791 students enrolled in full-time care.

Dr. Grey reflected on the significance of that shift:

"We started with around 660 students and quickly grew to 700. While fluctuations occurred due to broader district-wide trends like declining enrollment, the program's impact remained strong. Most importantly, the district was able to eliminate its waitlist entirely—one of the original goals of the partnership."

What made this takeover so successful was not just what RAS brought to the table—but how it partnered. From the outset, both teams aligned on goals, timing, and priorities.



**"Collaboration is at the heart of everything we do as a district, and it was clear from day one that Right At School shared that priority. Their presence and responsiveness throughout the implementation and onboarding process was incredibly helpful," said Wright.**

— DR. ANDREE GREY, SUPERINTENDENT

And when it came to execution, the partnership emphasized planning and quality at every step:

"We gave ourselves the right amount of time to do this well... It was refreshing to work with a partner that was able to live up to that rigor and commitment to thoughtful planning," noted Dr. Grey.

— DR. ANDREE GREY, SUPERINTENDENT



# Why It Worked: Joy, Belonging, and **ELO-P!**

The Right At School model goes beyond supervision—it brings joy, belonging, and structure to every out-of-school-time moment. For EUSD, this meant ensuring the program reflected their commitment to serving all students and whole-child development.

With support from California's Expanded Learning Opportunities Program (ELO-P), 135 students received financial assistance, dramatically expanding access. Activities ranged from STEM and creative arts to social-emotional learning and physical fitness.

*The decision to prioritize access was strategic and thoughtful, and it didn't go unnoticed:*

"We wanted every student to have access to Right At School. We figured out how to use our funds effectively, and I think other districts have looked to us as a model," said Dr. Grey.

— DR. ANDREE GREY, SUPERINTENDENT



*The result? Even students who didn't "need" aftercare wanted to attend—because their friends were there and the programming was that compelling.*

"I sometimes hear from parents whose children don't technically need after-school care but who want to join because their friends are in Right At School. That tells me we're offering something special," added Wright.



# Discovery Clubs: Where Passion Meets Play

Building on early success, EUSD expanded its partnership to include Discovery Clubs—specialty, once-a-week clubs that allow students to explore topics like chess, robotics, cooking, or painting in depth.

These clubs complemented the daily After School program and brought even more excitement and variety to EUSD campuses.

**“We have rolled Discovery Clubs to two schools so far, with hopes and plans for more in the coming years,” Dr. Grey shared.**

**DISCOVERY CLUBS**

by RAS



# Sunshine, Smiles & Summer Camp Fun

The magic of Right At School’s Summer Camp to Encinitas turned school campuses into hubs of creativity, adventure, and joyful learning. From “Brilliant Builders” and “Imagination Island” to “Silly Summer Olympics” and “Wildlife Explorers,” students dove into 10 weeks of themed experiences designed to spark curiosity and build confidence.

Each day blended hands-on STEM projects, arts and crafts, high-energy games, and camper choice time—offering the perfect balance of structure and freedom.

With flexible full-day and half-day options, we supported working families while creating a safe, inclusive space where every child felt welcome.

Whether campers were launching rockets, designing carnival games, or exploring new cultures, they left each day with new skills, big smiles, and unforgettable memories—right in their own neighborhood. Summer never felt so full of possibility.

**SUMMER CAMP**

by RAS

Students  
**13,364**

Enrolled in RAS Summer  
Camp in 2024





# A Community Partnership That Goes Beyond Programming



Right At School didn't just show up to run a program—it showed up for the entire EVSD community.

RAS students and staff led community initiatives, including a district-wide food drive that collected over 1,700 cans. The program also became a visible and helpful partner at PTA events and school gatherings.

**“One of our biggest initiatives was a food drive that collected over 1,700 cans... We also partnered with schools on various community projects, ensuring that Right At School students participated in meaningful service initiatives,” Wright said.**

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## From District Staff to RAS Rockstars

EUSD's leadership initially worried that shifting to a third-party provider could mean losing valued staff. Instead, many team members transitioned into new roles with RAS—bringing with them the culture, care, and commitment that made them so valuable to begin with.

**“I love seeing our former employees still working with students because I know the culture they bring. And Right At School has created an environment where they want to stay,” said Dr. Grey.**



# The Bottom Line: A **Game-Changing** Partnership

The results of the partnership speak for themselves:

- ✓ A district-wide waitlist eliminated.
- ✓ Hundreds of students newly served with high-quality programming.
- ✓ A mission-aligned, community-driven extended day model that elevates the entire school day experience.

As Dr. Grey put it:

"Right At School has been an invaluable partner in our mission to provide equitable, high-quality learning opportunities for all students. Their commitment to excellence and alignment with our district's values have made this partnership a resounding success."

## **AND THE MOMENTUM ISN'T SLOWING:**

"Right At School has been a game-changer for our district, and we're excited for what's next."



RIGHT AT  
SCHOOL



Encinitas  
UNION SCHOOL DISTRICT

9 Elementary Schools

### **Total Enrollment:**

4,300+ students

### **Schools Using RAS:**

All 9 sites

- 9 Before and After School
- 2 Discovery Clubs

### **Students Enrolled in RAS:**

- 967 total students
- 791 of them enrolled full-time (Monday-Friday)

## Bring Right At School to Your District

Ready to bring world-class after school enrichment to your community?

**RIGHTATSCHOOL.COM**

